

2. Non-Consolidated Finance Statements

(1) Balance Sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	8,778	11,214
Notes receivable - trade	1,324	57
Electronically recorded monetary claims - operating	2,982	7,528
Accounts receivable from completed construction contracts	54,669	60,191
Real estate for sale	30	30
Costs on construction contracts in progress	1,476	1,900
Raw materials and supplies	39	43
Prepaid expenses	119	71
Accounts receivable - other	3,117	4,631
Other	684	565
Allowance for doubtful accounts	(102)	(182)
Total current assets	73,119	86,053
Non-current assets		
Property, plant and equipment		
Buildings	6,282	6,292
Accumulated depreciation	(3,465)	(3,603)
Buildings, net	2,816	2,689
Structures	187	188
Accumulated depreciation	(130)	(135)
Structures, net	56	53
Machinery and equipment	65	65
Accumulated depreciation	(56)	(57)
Machinery and equipment, net	9	8
Vehicles	35	37
Accumulated depreciation	(31)	(15)
Vehicles, net	4	22
Tools, furniture and fixtures	1,555	1,566
Accumulated depreciation	(1,214)	(1,258)
Tools, furniture and fixtures, net	341	307
Land	1,461	1,461
Leased assets	17	17
Accumulated depreciation	(5)	(7)
Leased assets, net	12	9
Construction in progress	—	6
Total property, plant and equipment	4,702	4,558
Intangible assets		
Patent right	0	0
Leasehold interests in land	43	43
Trademark right	2	1
Software	374	671
Software in progress	435	99
Other	2	1
Total intangible assets	858	819

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Investments and other assets		
Investment securities	6,443	6,203
Shares of subsidiaries and associates	3,668	6,433
Long-term non-operating accounts receivable	1,007	1,029
Long-term loans receivable from subsidiaries and associates	110	97
Long-term prepaid expenses	32	37
Prepaid pension costs	1,704	1,871
Deferred tax assets	708	1,247
Membership and admission charge	127	127
Other	493	512
Allowance for doubtful accounts	(515)	(1,029)
Total investments and other assets	13,781	16,532
Total non-current assets	19,343	21,910
Total assets	92,463	107,963
Liabilities		
Current liabilities		
Accounts payable for construction contracts	15,765	18,620
Short-term borrowings	6,460	8,310
Current portion of long-term borrowings	4,300	700
Current portion of bonds payable	1,040	600
Accounts payable - other	81	119
Accrued expenses	1,092	910
Income taxes payable	2,009	1,781
Accrued consumption taxes	660	131
Advances received on construction contracts in progress	3,951	8,388
Deposits received	1,405	1,840
Suspense receipt of consumption taxes	4,229	7,087
Provision for warranties for completed construction	614	717
Provision for loss on construction contracts	319	75
Other	2	2
Total current liabilities	41,932	49,286
Non-current liabilities		
Bonds payable	600	390
Long-term borrowings	700	10,000
Provision for retirement benefits	4,214	4,242
Other	89	87
Total non-current liabilities	5,604	14,719
Total liabilities	47,537	64,005

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Net assets		
Shareholders' equity		
Share capital	9,614	9,614
Capital surplus		
Legal capital surplus	2,165	2,165
Other capital surplus	37	39
Total capital surplus	2,202	2,205
Retained earnings		
Legal retained earnings	568	568
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	274	269
Retained earnings brought forward	29,932	29,402
Total retained earnings	30,775	30,239
Treasury shares	(64)	(131)
Total shareholders' equity	42,528	41,928
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	2,398	2,029
Total valuation and translation adjustments	2,398	2,029
Total net assets	44,926	43,958
Total liabilities and net assets	92,463	107,963

(2)Statement of Income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales		
Net sales of completed construction contracts	141,737	155,275
Sales in other businesses	419	445
Total net sales	142,156	155,720
Cost of sales		
Cost of sales of completed construction contracts	130,490	139,765
Cost of sales in other businesses	291	307
Total cost of sales	130,782	140,072
Gross profit		
Gross profit on completed construction contracts	11,246	15,510
Gross profit - other business	128	137
Total gross profit	11,374	15,647
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	196	202
Employees' salaries and allowances	4,105	4,233
Retirement benefit expenses	139	119
Legal welfare expenses	640	590
Welfare expenses	76	81
Repair and maintenance expenses	153	174
Stationery expenses	365	518
Communication and transportation expenses	303	327
Power utilities expenses	43	45
Research study expenses	116	156
Advertising expenses	33	38
Provision of allowance for doubtful accounts	1	436
Entertainment expenses	163	158
Donations	118	122
Rent expenses	1,237	1,260
Depreciation	241	245
Taxes and dues	448	341
Insurance expenses	23	20
Miscellaneous expenses	661	640
Total selling, general and administrative expenses	9,068	9,714
Operating profit	2,305	5,933

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Non-operating income		
Interest income	19	10
Interest on securities	0	—
Dividend income	215	147
Foreign exchange gains	207	33
late charges income	75	—
Other	109	51
Total non-operating income	628	243
Non-operating expenses		
Interest expenses	114	175
Guarantee commission	38	48
Commission expenses	107	323
Provision of allowance for doubtful accounts	90	146
Other	14	10
Total non-operating expenses	365	704
Ordinary profit	2,568	5,472
Extraordinary income		
Gain on sale of non-current assets	2,818	2
Gain on sale of investment securities	—	82
Other	0	0
Total extraordinary income	2,819	85
Extraordinary losses		
Loss on sale of non-current assets	4	—
Loss on retirement of non-current assets	2	4
Impairment losses	84	182
Loss on valuation of investment securities	15	—
Loss on valuation of membership	6	—
Total extraordinary losses	113	187
Profit before income taxes	5,274	5,370
Income taxes - current	2,015	1,841
Income taxes - deferred	(380)	(420)
Total income taxes	1,634	1,420
Profit	3,639	3,949

(3)Non-consolidated Statement of Changes in Net Assets

Curent fiscal year (From April 1,2023 to March 31,2024)

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings	Total retained earnings	
						Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	
Balance at beginning of period	9,614	2,165	20	2,186	568	279	29,367	30,215
Changes during period								
Reversal of reserve for tax purpose reduction entry of non-current assets				—		△5	5	—
Provision of legal retained earnings				—				—
Dividends of surplus				—			△3,080	△3,080
Profit				—			3,639	3,639
Purchase of treasury shares				—				—
Restricted stock payment			16	16				—
Net changes in items other than shareholders' equity				—				—
Total changes during period	—	—	16	16	—	△5	565	559
Balance at end of period	9,614	2,165	37	2,202	568	274	29,932	30,775

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	△73	41,942	1,103	1,103	43,046
Changes during period					
Reversal of reserve for tax purpose reduction entry of non-current assets		—		—	—
Provision of legal retained earnings		—		—	—
Dividends of surplus		△3,080		—	△3,080
Profit		3,639		—	3,639
Purchase of treasury shares	△162	△162		—	△162
Restricted stock payment	171	188		—	188
Net changes in items other than shareholders' equity		—	1,294	1,294	1,294
Total changes during period	9	585	1,294	1,294	1,880
Balance at end of period	△64	42,528	2,398	2,398	44,926

Curent fiscal yaer (from April 1,2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	
Balance at beginning of period	9,614	2,165	37	2,202	568	274	29,932	30,775
Changes during period								
Reversal of reserve for tax purpose reduction entry of non-current assets				—		(5)	5	—
Provision of legal retained earnings				—				—
Dividends of surplus				—			(4,484)	(4,484)
Profit				—			3,949	3,949
Purchase of treasury shares				—				—
Restricted stock payment			2	2				—
Net changes in items other than shareholders' equity				—				—
Total changes during period	—	—	2	2	—	(5)	(530)	(535)
Balance at end of period	9,614	2,165	39	2,205	568	269	29,402	30,239

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(64)	42,528	2,398	2,398	44,926
Changes during period					
Reversal of reserve for tax purpose reduction entry of non-current assets		—		—	—
Provision of legal retained earnings		—		—	—
Dividends of surplus		(4,484)		—	(4,484)
Profit		3,949		—	3,949
Purchase of treasury shares	(232)	(232)		—	(232)
Restricted stock payment	165	168		—	168
Net changes in items other than shareholders' equity		—	(368)	(368)	(368)
Total changes during period	(66)	(599)	(368)	(368)	(968)
Balance at end of period	(131)	41,928	2,029	2,029	43,958