

**2.Non-consolidated financial statements**  
**(1)Non-consolidated Balance Sheet**

(Millions of Yen)

	As of March 31,2021	As of March 31,2022
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	15,000	11,513
Notes receivable - trade	1,479	1,676
Electronically recorded monetary claims - operating	909	920
Accounts receivable from completed construction contracts	45,377	47,054
Real estate for sale	34	36
Costs on construction contracts in progress	2,046	2,202
Raw materials and supplies	14	40
Prepaid expenses	34	41
Accounts receivable - other	7,094	2,646
Other	209	499
Allowance for doubtful accounts	△20	△21
<b>Total current assets</b>	<b>72,178</b>	<b>66,610</b>
<b>Non-current assets</b>		
<b>Property, plant and equipment</b>		
Buildings	5,837	6,839
Accumulated depreciation	△3,452	△3,566
Buildings, net	<b>2,385</b>	<b>3,272</b>
Structures	345	345
Accumulated depreciation	△221	△230
Structures, net	<b>124</b>	<b>114</b>
Machinery and equipment	314	314
Accumulated depreciation	△290	△295
Machinery and equipment, net	<b>24</b>	<b>18</b>
Vehicles	61	58
Accumulated depreciation	△51	△47
Vehicles, net	<b>9</b>	<b>10</b>
Tools, furniture and fixtures	1,497	1,641
Accumulated depreciation	△1,117	△1,199
Tools, furniture and fixtures, net	<b>379</b>	<b>442</b>
Land	1,608	1,608
Leased assets	3	12
Accumulated depreciation	△3	△0
Leased assets, net	<b>0</b>	<b>11</b>
Construction in progress	405	—
<b>Total property, plant and equipment</b>	<b>4,938</b>	<b>5,479</b>
<b>Intangible assets</b>		
Patent right	1	0
Leasehold interests in land	43	43
Trademark right	—	2
Software	910	699
Software in progress	206	338
Other	54	54
<b>Total intangible assets</b>	<b>1,216</b>	<b>1,139</b>
<b>Investments and other assets</b>		
Investment securities	6,269	4,464
Shares of subsidiaries and associates	695	3,643
Long-term non-operating accounts receivable	691	993
Long-term loans receivable from subsidiaries and associates	253	135
Long-term prepaid expenses	11	8
Prepaid pension costs	1,088	1,498
Deferred tax assets	916	917
Membership and admission charge	199	130
Other	506	492
Allowance for doubtful accounts	△691	△553
<b>Total investments and other assets</b>	<b>9,940</b>	<b>11,729</b>
<b>Total non-current assets</b>	<b>16,095</b>	<b>18,348</b>
<b>Total assets</b>	<b>88,274</b>	<b>84,959</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable for construction contracts	15,024	15,933
Short-term borrowings	1,470	2,160
Accounts payable - other	616	686
Accrued expenses	1,152	366
Income taxes payable	1,839	1,289
Accrued consumption taxes	180	—
Advances received on construction contracts in progress	7,782	4,008
Deposits received	1,946	1,619
Suspense receipt of consumption taxes	5,115	5,467
Provision for warranties for completed construction	543	535

**2.Non-consolidated financial statements**  
**(1)Non-consolidated Balance Sheet**

	(Millions of Yen)	
	As of March 31,2021	As of March 31,2022
Provision for loss on construction contracts	118	98
Other	—	1
Total current liabilities	<u>35,788</u>	<u>32,167</u>
Non-current liabilities		
Bonds payable	1,640	1,640
Long-term borrowings	5,000	4,300
Provision for retirement benefits	4,409	4,394
Other	79	156
Total non-current liabilities	<u>11,129</u>	<u>10,490</u>
Total liabilities	<u>46,917</u>	<u>42,658</u>
Net assets		
Shareholders' equity		
Share capital	9,614	9,614
Capital surplus		
Legal capital surplus	2,165	2,165
Other capital surplus	0	13
Total capital surplus	<u>2,165</u>	<u>2,178</u>
Retained earnings		
Legal retained earnings	568	568
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	289	284
Retained earnings brought forward	26,824	28,684
Total retained earnings	<u>27,683</u>	<u>29,537</u>
Treasury shares	△66	△27
Total shareholders' equity	<u>39,397</u>	<u>41,304</u>
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	1,959	996
Total valuation and translation adjustments	<u>1,959</u>	<u>996</u>
Total net assets	<u>41,356</u>	<u>42,300</u>
Total liabilities and net assets	<u>88,274</u>	<u>84,959</u>

**(2)Non-consolidated Statement of Income**

(Millions of Yen)

	Curent fiscal year (From April 1,2020 to March 31,2021)	Curent fiscal year (From April 1,2021 to March 31,2022)
Net sales		
Net sales of completed construction contracts	136,709	132,071
Sales in other businesses	395	405
Total net sales	<u>137,105</u>	<u>132,476</u>
Cost of sales		
Cost of sales of completed construction contracts	123,263	119,173
Cost of sales in other businesses	232	267
Total cost of sales	<u>123,495</u>	<u>119,441</u>
Gross profit		
Gross profit on completed construction contracts	13,446	12,898
Gross profit - other business	163	137
Total gross profit	<u>13,609</u>	<u>13,035</u>
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	180	219
Employees' salaries and allowances	3,562	3,303
Retirement benefit expenses	224	166
Legal welfare expenses	546	489
Welfare expenses	125	91
Repair and maintenance expenses	155	134
Stationery expenses	479	554
Communication and transportation expenses	207	225
Power utilities expenses	35	37
Research study expenses	177	177
Advertising expenses	33	62
Provision of allowance for doubtful accounts	4	△136
Entertainment expenses	96	103
Donations	26	22
Rent expenses	1,137	1,153
Depreciation	237	265
Taxes and dues	351	311
Insurance expenses	16	20
Miscellaneous expenses	731	877
Total selling, general and administrative expenses	<u>8,332</u>	<u>8,080</u>
Operating profit	<u>5,277</u>	<u>4,954</u>
Non-operating income		
Interest income	11	4
Interest on securities	0	0
Dividend income	150	132
Foreign exchange gains	25	130
Outsourcing service income	72	14
Other	20	41
Total non-operating income	<u>280</u>	<u>322</u>
Non-operating expenses		
Interest expenses	86	86
Guarantee commission	45	46
Commission expenses	106	106
Other	5	5
Total non-operating expenses	<u>244</u>	<u>245</u>
Ordinary profit	<u>5,312</u>	<u>5,031</u>
Extraordinary income		
Gain on sale of non-current assets	4	0
Gain on sale of investment securities	989	540
Gain on withdrawal of membership	0	0
Other	0	0
Total extraordinary income	<u>995</u>	<u>541</u>
Extraordinary losses		
Loss on sale of non-current assets	1	—
Loss on retirement of non-current assets	93	13
Impairment losses	87	—
Loss on sale of investment securities	20	—
Loss on valuation of investment securities	57	—
Total extraordinary losses	<u>260</u>	<u>13</u>
Profit before income taxes	<u>6,046</u>	<u>5,560</u>
Income taxes - current	1,849	1,210
Income taxes - deferred	57	421
Total income taxes	<u>1,907</u>	<u>1,631</u>
Profit	<u>4,139</u>	<u>3,928</u>

**(3) Non-consolidated Statement of Changes in Net Assets**  
 1 Current fiscal year (From April 1, 2020 to March 31, 2021)

(Millions of Yen)

	Shareholders' equity							
	Capital stock	Capital surplus			retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	
Cumulative effects of changes in accounting policies								
Restated balance	9,614	2,165	0	2,165	394	295	24,594	25,284
Changes during period								
Reversal of reserve for tax purpose reduction entry of non-current assets						△5	5	
Provision of legal retained earnings					174		△174	
Dividends of surplus							△1,740	△1,740
Profit							4,139	4,139
Purchase of treasury shares								
Restricted stock payment								
Net changes in items other than shareholders' equity								
Total changes during period					174	△5	2,230	2,398
Balance at end of period	9,614	2,165	0	2,165	568	289	26,824	27,683

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	△60	37,004	2,193	2,193	39,198
Cumulative effects of changes in accounting policies					
Restated balance	△60	37,004	2,193	2,193	39,198
Changes during period					
Reversal of reserve for tax purpose reduction entry of non-current assets					
Provision of legal retained earnings					
Dividends of surplus		△1,740			△1,740
Profit		4,139			4,139
Purchase of treasury shares	△6	△6			△6
Restricted stock payment					
Net changes in items other than shareholders' equity			△234	△234	△234
Total changes during period	△6	2,392	△234	△234	2,158
Balance at end of period	△66	39,397	1,959	1,959	41,356

**(3)Non-consolidated Statement of Changes in Net Assets**  
 Current fiscal year (From April 1,2021 to March 31,2022)

(Millions of Yen)

	Shareholders' equity							
	Capital stock	Capital surplus			retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
						Reserve for tax purpose reduction entry of non-current assets	Retained earnings brought forward	
Balance at beginning of period	9,614	2,165	0	2,165	568	289	26,824	27,683
Cumulative effects of changes in accounting policies							△3	△3
Restated balance	9,614	2,165	0	2,165	568	289	26,821	27,679
Changes during period								
Reversal of reserve for tax purpose reduction entry of non-current assets						△5	5	
Provision of legal retained earnings								
Dividends of surplus							△2,070	△2,070
Profit							3,928	3,928
Purchase of treasury shares								
Restricted stock payment				13	13			
Net changes in Items other than shareholders' equity								
Total changes during period			13	13		△5	1,863	1,858
Balance at end of period	9,614	2,165	13	2,178	568	284	28,684	29,537

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	△66	39,397	1,959	1,959	41,356
Cumulative effects of changes in accounting policies		△3			△3
Restated balance	△66	39,393	1,959	1,959	41,352
Changes during period					
Reversal of reserve for tax purpose reduction entry of non-current assets					
Provision of legal retained earnings					
Dividends of surplus		△2,070			△2,070
Profit		3,928			3,928
Purchase of treasury shares	△5	△5			△5
Restricted stock payment	45	58			58
Net changes in Items other than shareholders' equity			△963	△963	△963
Total changes during period	39	1,910	△963	△963	947
Balance at end of period	△27	41,304	996	996	42,300